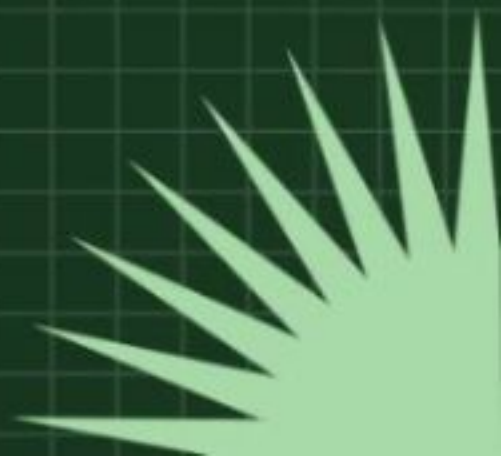




From Content to Commerce:

✦ Mapping India's Creator Economy ✦

May 2025







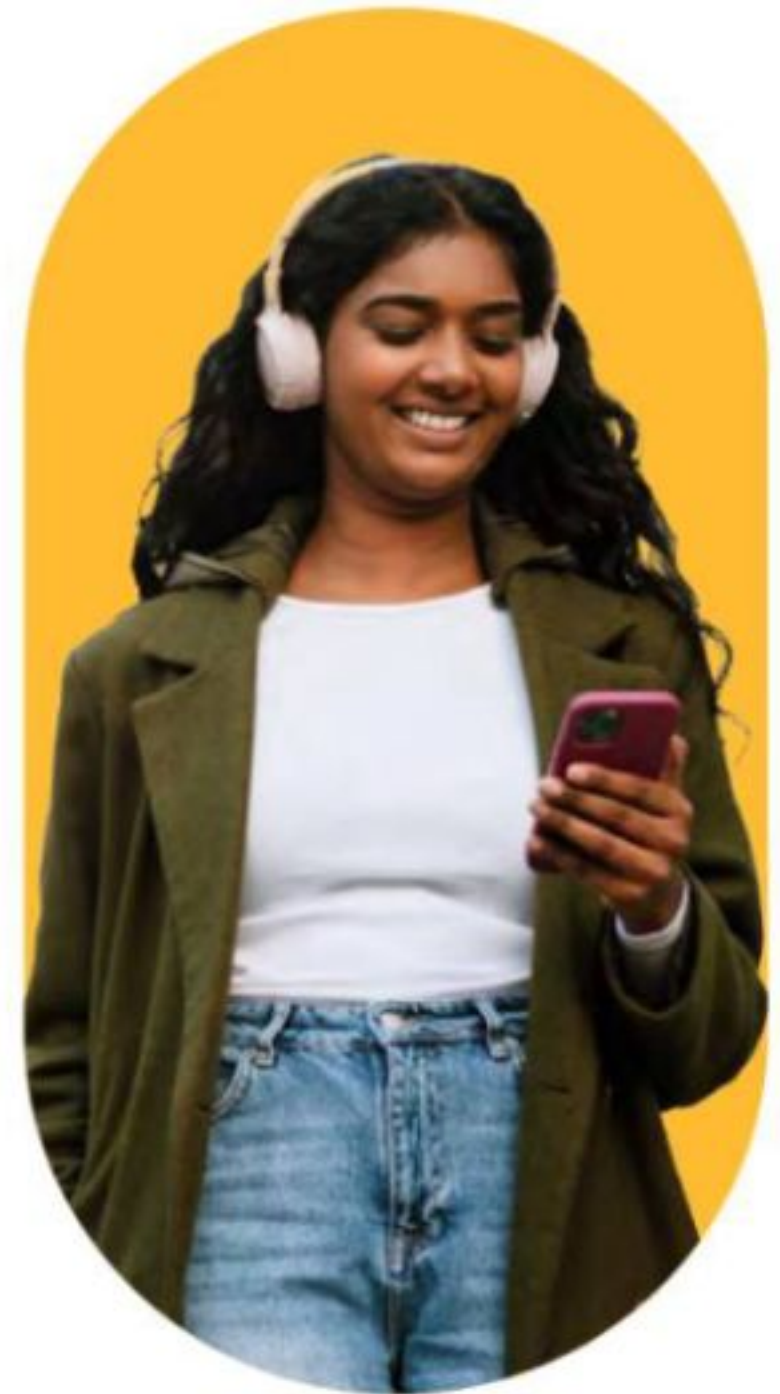
Foreword

In recent years, India has seen an extraordinary surge in the creator¹ economy — a dynamic new force reshaping digital marketing, much like digital once disrupted traditional advertising. Creators¹ today are more than entertainers — they are influential voices shaping consumer preferences and purchase decisions.

This shift is transforming the way consumers engage with digital media, offering more authentic and meaningful interactions. The creator¹ economy's influence now spans wider demographics and deeply impacts every stage of the purchase journey. Brands, recognising this shift, are reconsidering their engagement strategies. At the same time, creators¹ and platforms are unlocking diverse monetisation models that go beyond mere ad revenues, ushering in an era where commerce and content are deeply intertwined.

We conducted extensive quantitative research covering 1.9K+ consumers, 60+ brands across categories and complemented this with in-depth qualitative discussions with platforms and brands across 12 categories. This report synthesises these perspectives and provides platforms with innovative monetisation strategies.

We express our deep appreciation to the consumers and brand leaders who generously contributed their expertise and experiences to make this report insightful and impactful. It is our hope that this resource will guide stakeholders in navigating and unlocking the tremendous opportunities within India's thriving creator¹ economy.



Nimisha Jain
Managing Director
and Senior Partner, BCG

Vipin Gupta
Managing Director
and Partner, BCG

Shaveen Garg
Managing Director
and Partner, BCG

Payal Mehta
Partner, BCG

¹ For the purpose of this report, a creator refers to a monetised content creator with >1000 followers

**With unmatched
scale, India's
creator ecosystem
is poised to unlock
its full economic
potential**



Executive Summary

SECTION 1

India's Creator Economy: The Rise and the Momentum

- ✦ 2-2.5Mn creators in India influencing 30%+ of consumers and \$350-400Bn in consumer spend
- ✦ Creator-influenced spend set to reach \$1Tn+ by 2030, unlocking \$100Bn+ in ecosystem revenues
- ✦ Growth scaling beyond Gen Z and metros to diverse age groups and city tiers
- ✦ India has significant untapped potential and the right foundation to reach higher influencer penetration and monetisation



SECTION 2

Decoding Creator Ecosystem: Platforms, Brands and Creators

- ✦ Platforms, brands, and creators are at the core of the creator ecosystem, supported by agencies and tools
- ✦ Short-form video dominates content consumption, with comedy, movies, daily soaps, and fashion being the top genres
- ✦ Lifestyle categories like fashion, entertainment, beauty and personal care lead in creator influence, others must build more trust to drive deeper consumer influence
- ✦ ~70% of brands plan to scale creator budgets by 1.5-3x in 2-3 years; overcoming challenges like fake engagement and ROI gaps
- ✦ Monetisation Gap: 8-10% of the 2-2.5Mn creators monetise, with beauty and fashion categories leading the way



SECTION 3

Shifting the Mindset: Redefining Roles, Strategy and Value

- ✦ Platforms, brands, and creators must rethink strategies to stay ahead as the ecosystem matures
- ✦ Brands must adapt: Faster content creation, greater creative freedom, diversified targeting, always-on outcome testing, and building specialised teams essential to win with creators
- ✦ Monetisation avenues are diversifying with new consumer-funded revenue streams gaining ground — for example, virtual gifts, live commerce, and subscriptions



SECTION 4

The Road Ahead: Accelerating growth for Creator Economy

- ✦ Creator impact is growing across generations, with Gen Z and beyond becoming key consumer segments
- ✦ Generative AI is redefining content creation, brand management, and performance tracking
- ✦ Reducing friction for growth:
 - Brands: Trust creator-led outcomes, while streamlining guardrails to work with creators
 - Platforms: Provide resources and support for discoverability and monetisation
 - Creators: Upskill and experiment to unlock new revenue streams



Table Of Contents



SECTION 1

India's Creator Economy: The Rise and the Momentum

- * Rise of India's creator ecosystem
- * Reach and influence on consumer spend
- * Shifting demographics and market dynamics
- * Monetisation headroom and global parallels

12-19

SECTION 2

Decoding the Creator Ecosystem: Platforms, Brands and Creators

- * Consumer and Platform Pulse: Content trends and key platform selection drivers
- * Brand Speak: Budget shifts, ROI challenges and objectives
- * Creator's Story: The creator archetypes

20-41



SECTION 3

Shifting the Mindset: Redefining Roles, Strategy and Values

- * Shifting Gears: The evolving role of brands, platforms and creators
- * Enhancing Monetisation: Unlocking new revenue pathways

42-51



SECTION 4

The Road Ahead: Accelerating growth for Creator Economy

- * Path to a \$1Tn creator-influenced economy

52-53

The roots of influence run deep: Historical figures have set high standards for today's influencers

Chanakya
(Finfluencer)

Shaped economics
and strategy, inspiring
governance and
financial systems



Cleopatra
(Fashion influencer)

Redefined beauty,
power, and style,
influencing cultures
for centuries



Marco Polo
(Travel influencer)

Bridged worlds,
transforming global
trade and cultural
exploration



Note: These are AI generated images. Images generated using DALL.E

The Buddha
(Social influencer)

Enlightened billions
with teachings of
mindfulness and
compassion



Milo of Croton
(Fitness influencer)

Set timeless
standards for
strength and athletic
excellence



Thomas Edison
(Tech influencer)

Illuminated lives
with inventions,
revolutionising
technology and
progress



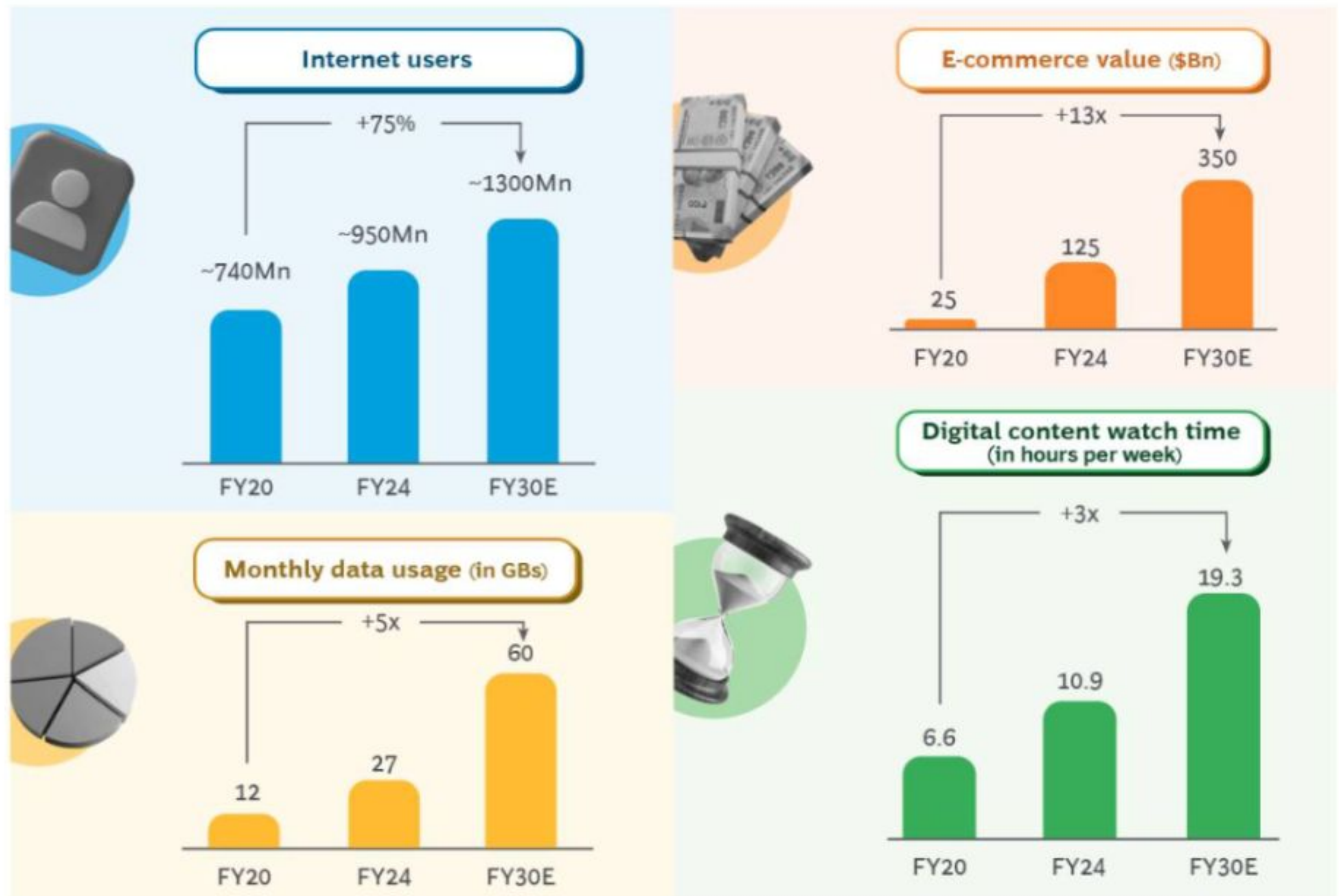
Note: These are AI generated images. Images generated using DALL.E



India's Creator Economy: The Rise and the Momentum



India has a strong starting position for uptake of creator economy with the supporting infrastructure in place



Source: TRAI Annual Reports; Economic Survey FY24; BCG Analysis

Moving from 'Niche' to 'Mainstream': India's creator economy is reaching scale and **shaping consumer decisions**



For the purpose of this report, a creator refers to a monetised content creator with >1,000 followers

2-2.5Mn

No. of Creators in India

60%+

Consumers exposed to creator content today

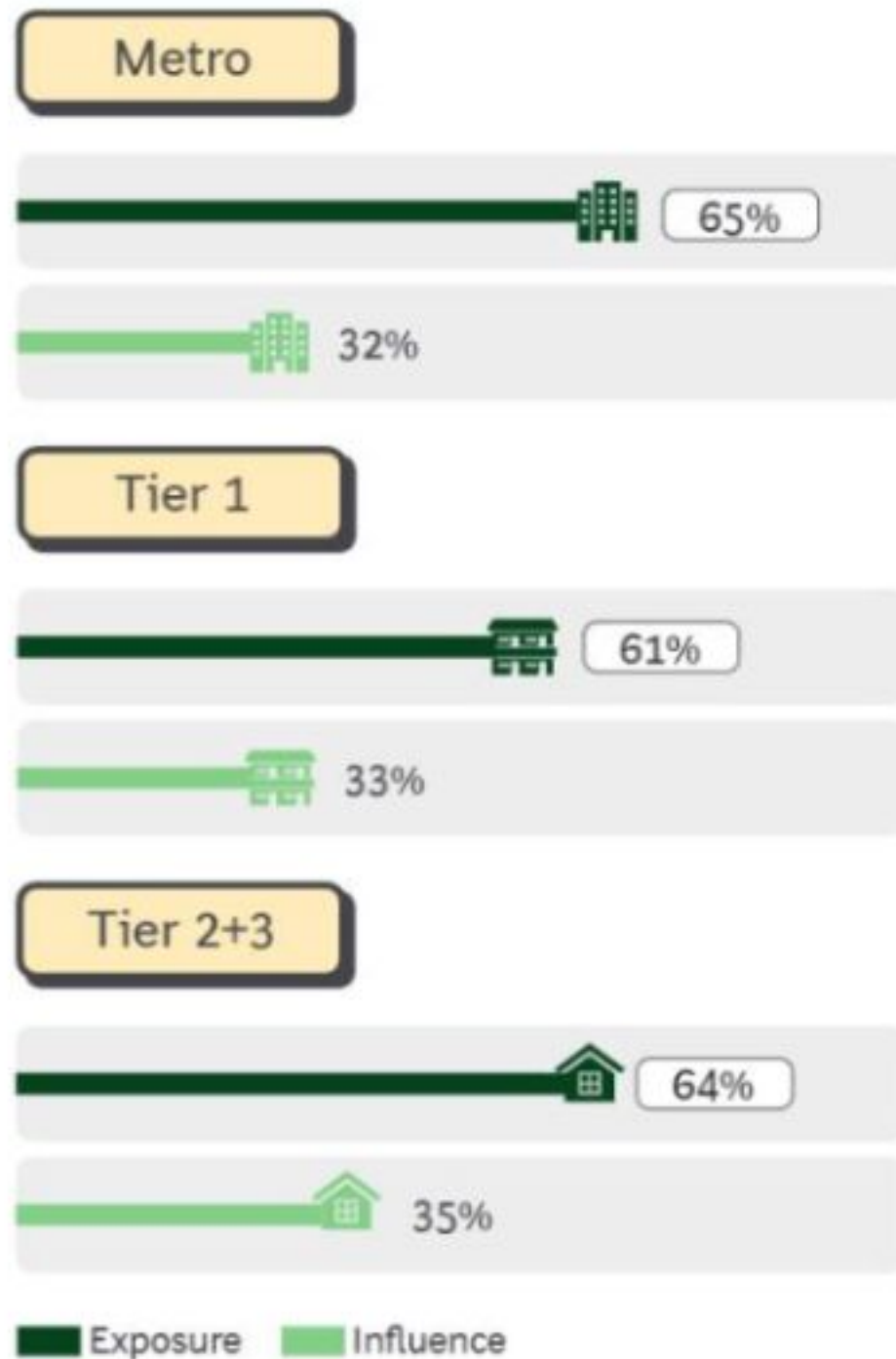
30%+

Shoppers influenced from creator content for purchase decisions

Source: BCG CCI Survey; BCG Analysis

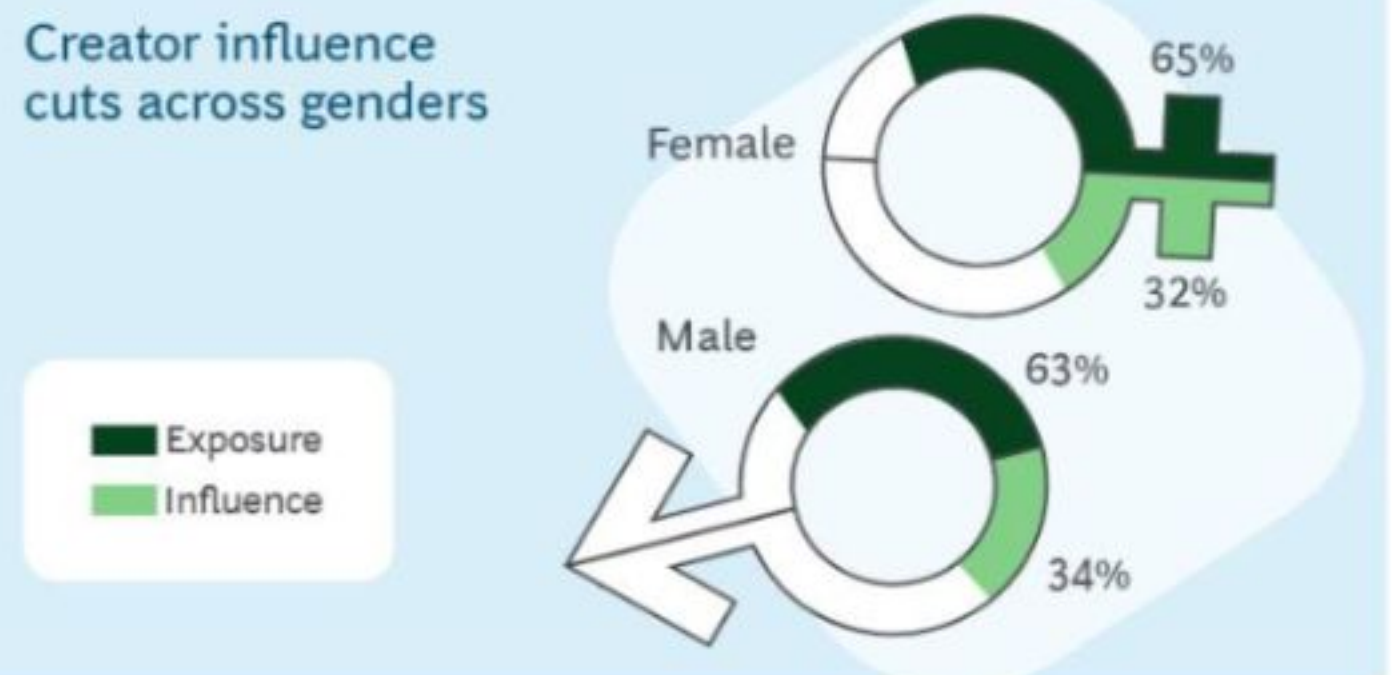
Creator Economy's demographic expansion — no longer 'Metro', 'Men', 'Millennial'

Creator influence not only a metro phenomenon, high degree of influence in smaller cities/towns in India

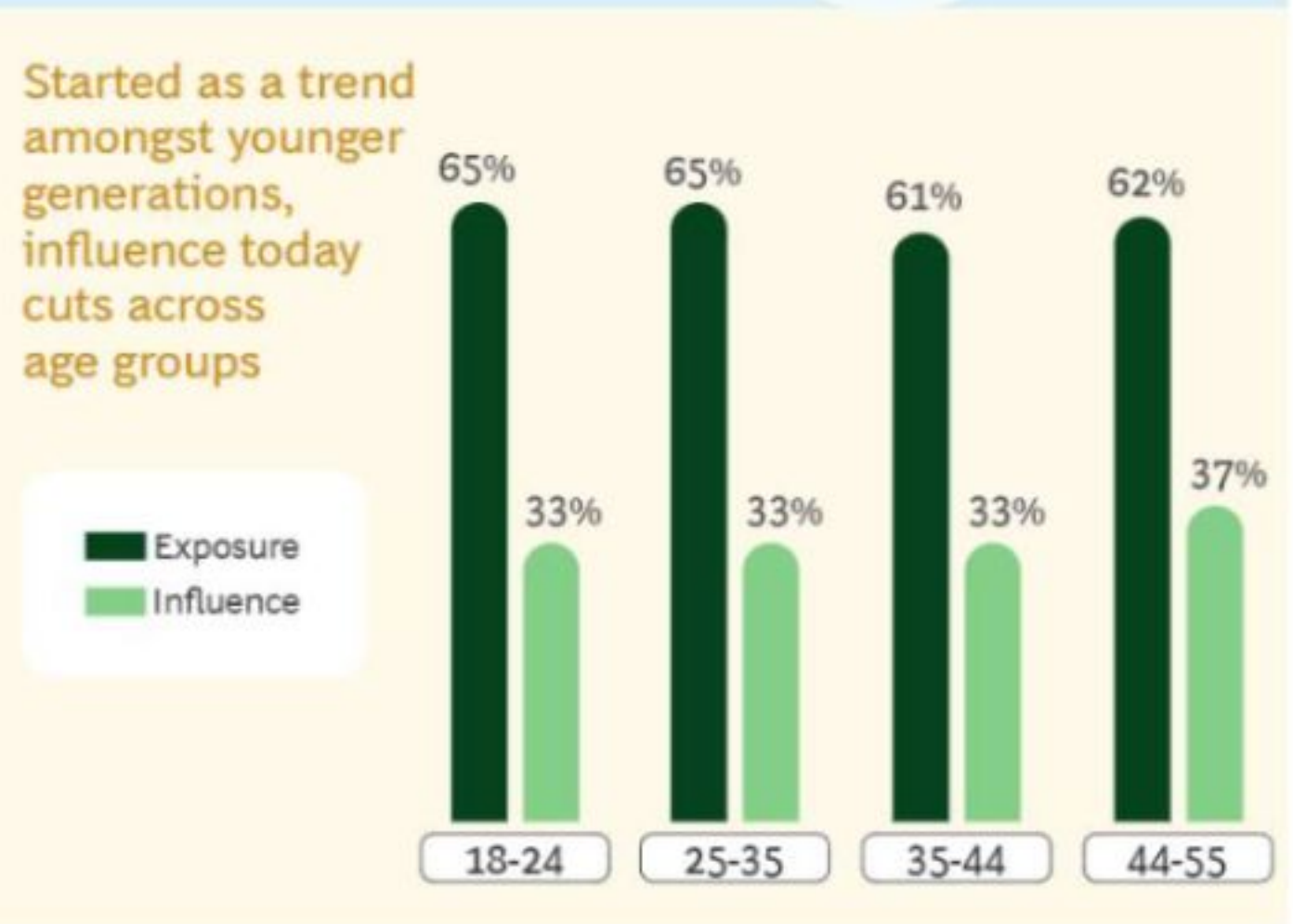


Source: BCG CCI Survey; BCG Analysis

Creator influence cuts across genders



Started as a trend amongst younger generations, influence today cuts across age groups



Creators today influence \$350-400Bn spends across categories, generating \$20-25Bn in value for the participants in the economy

FY24

\$2,000Bn



India's
Consumption
Expenditure



**\$350-
400Bn**



Creator
Influenced
Consumption



**\$20-
25Bn**



Creator
Economy

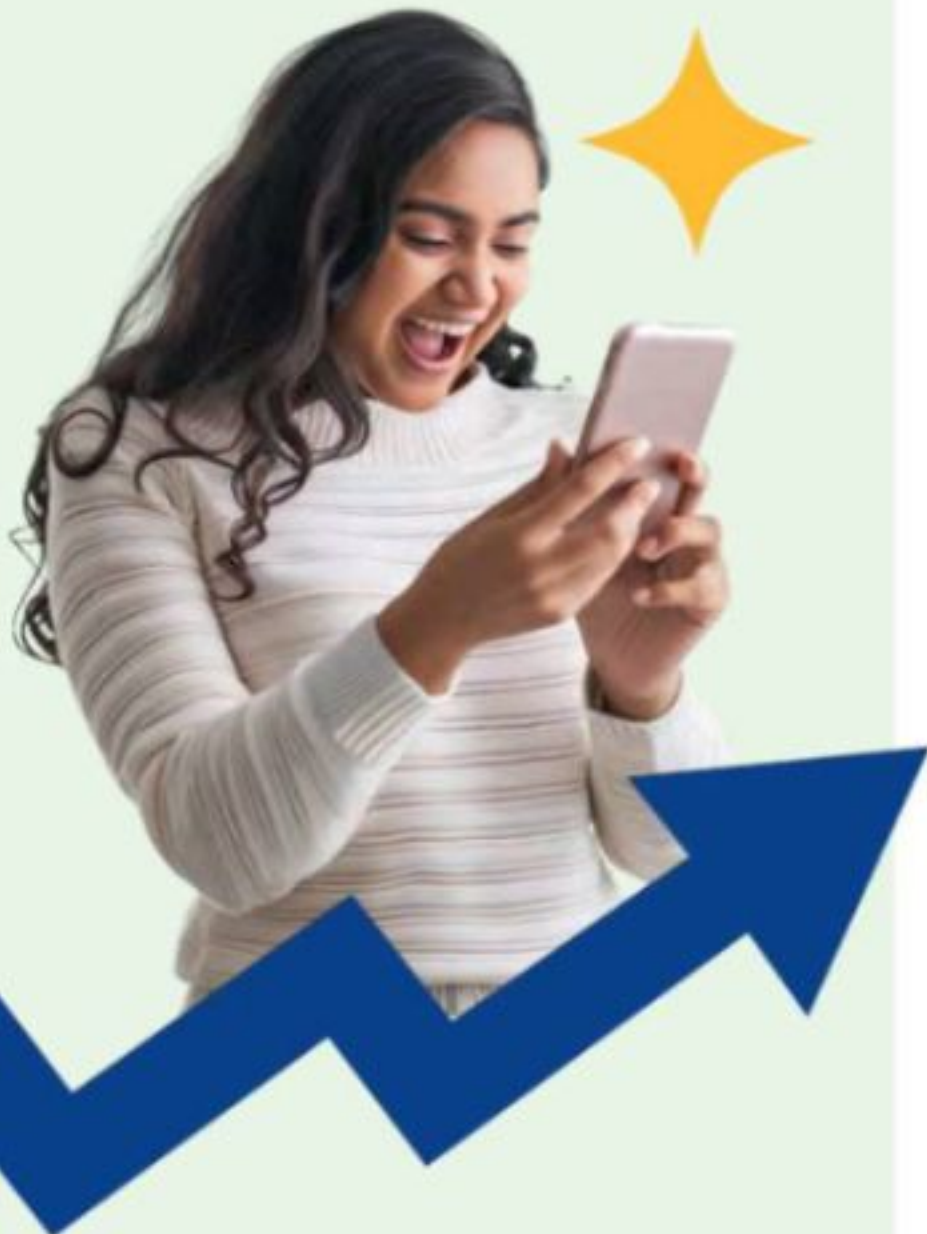


Expenditure
influenced by
creator economy

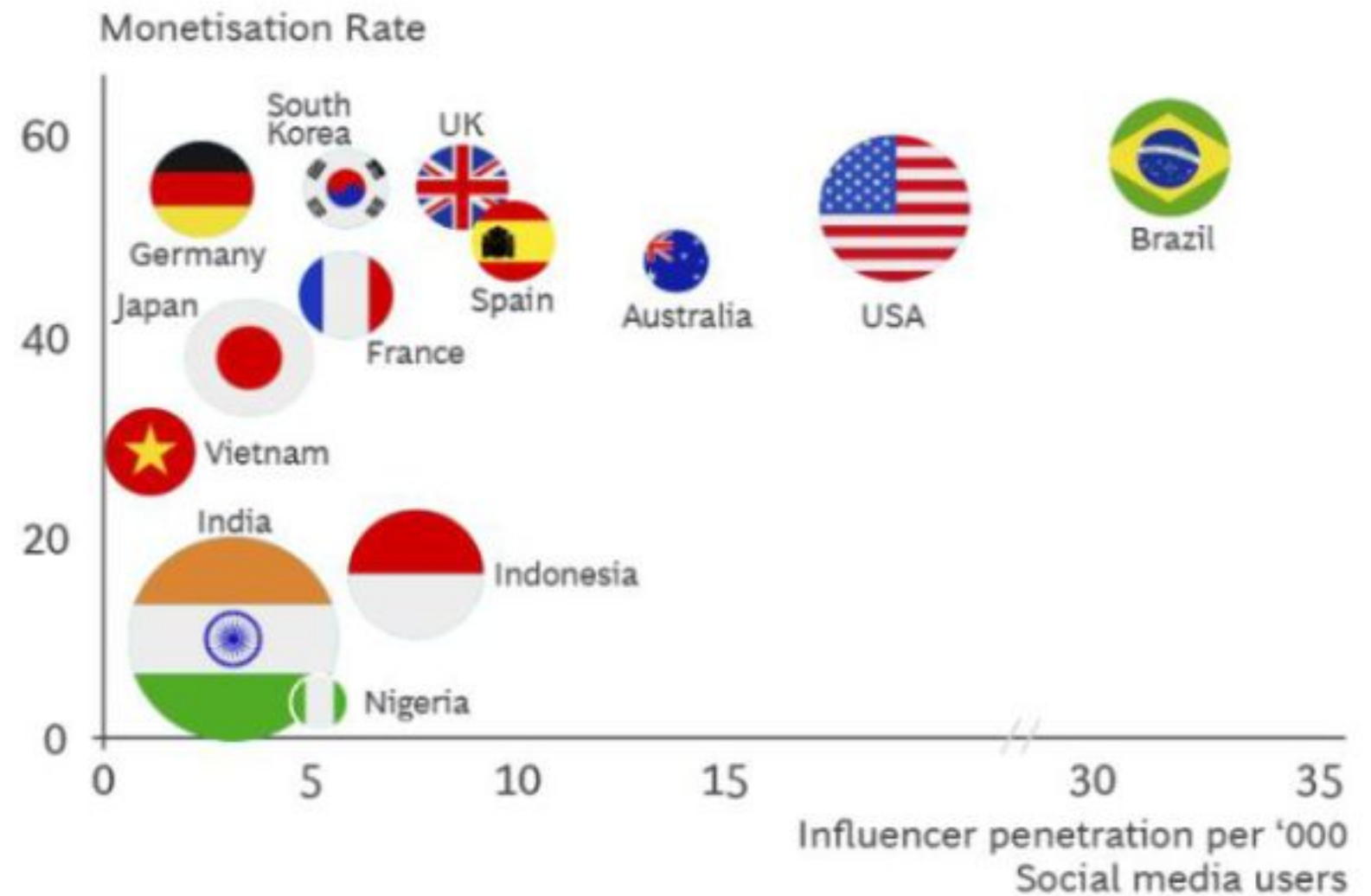


Money generated
for the economy
participants
(platforms, creators)

India has substantial **untapped potential** in the creator space



Brazil and the USA have high creator monetisation rates on the back of high per capita content consumption and large paying user base



Size of the circle indicates the number

Source: BCG Analysis

Creator-influenced spend to surpass \$1,000Bn,
unlocking \$100Bn+ in ecosystem revenue by 2030

FY24

FY30E

India's Consumption
Expenditure

\$2,000Bn

2x

\$4,000Bn

Creator-Influenced
Consumption

\$350-400Bn

3x

\$1,000-1,200Bn

Creator
Economy

\$20-25Bn

5x

\$100-125Bn





Decoding the Creator Ecosystem: Platforms, Brands and Creators



Creators, Brands and Platforms drive the creator economy, supported by third-party enablers that ease interactions



The image features a woman with dark hair, wearing a red sweater, shouting into a red and white megaphone. She is positioned in front of a large smartphone frame. The phone's screen displays the title 'Consumer and Platform Pulse' in a bold, dark green font. The phone's status bar at the top shows the time '10:10' and signal icons. To the left of the woman is a large white thumbs-up icon. To the right are a speech bubble icon and a heart icon. The background is a light green color with large, abstract green and yellow shapes.

Consumer and Platform Pulse

We engaged with leading platforms and surveyed 1.9K+ users to gain deeper perspectives



Creator-driven content seeing traction; **Short-form video is the most preferred format** for online content consumption, followed by static posts, long-form video and blogs



70% people watch content online 'to get entertained' and 'to get information', other reasons include 'develop new skills' and 'gain technical knowledge'



'Comedy', 'movies and daily soaps' and 'fashion' are the top three genres of content consumed in India



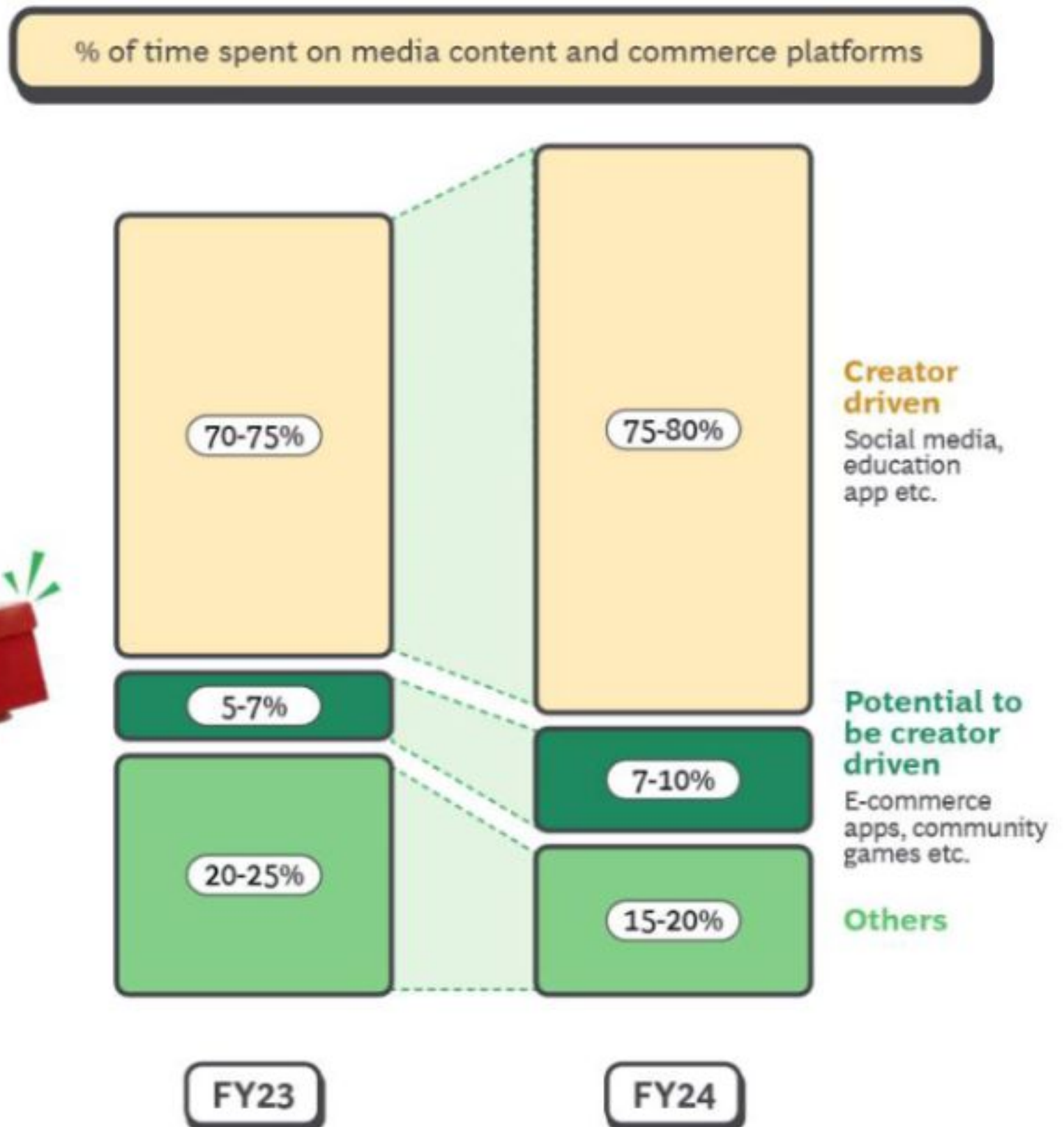
'Quality of content', 'relevance' and 'variety of content' are the top three parameters for consumers to select a platform



Lifestyle categories like **fashion, entertainment, beauty and personal care lead in creator influence**, others must build more trust to drive deeper consumer influence



User time share
is shifting towards
creator-driven
platforms that
will further propel
the economy



Source: BCG Analysis

Creators have achieved good scale on genres like entertainment and fashion; but content localisation by tier will be key to deepen engagement

Key survey questions: Top 5 areas of interest/topics: What all topics/area of interests from the below list do you prefer watching on short-form videos?

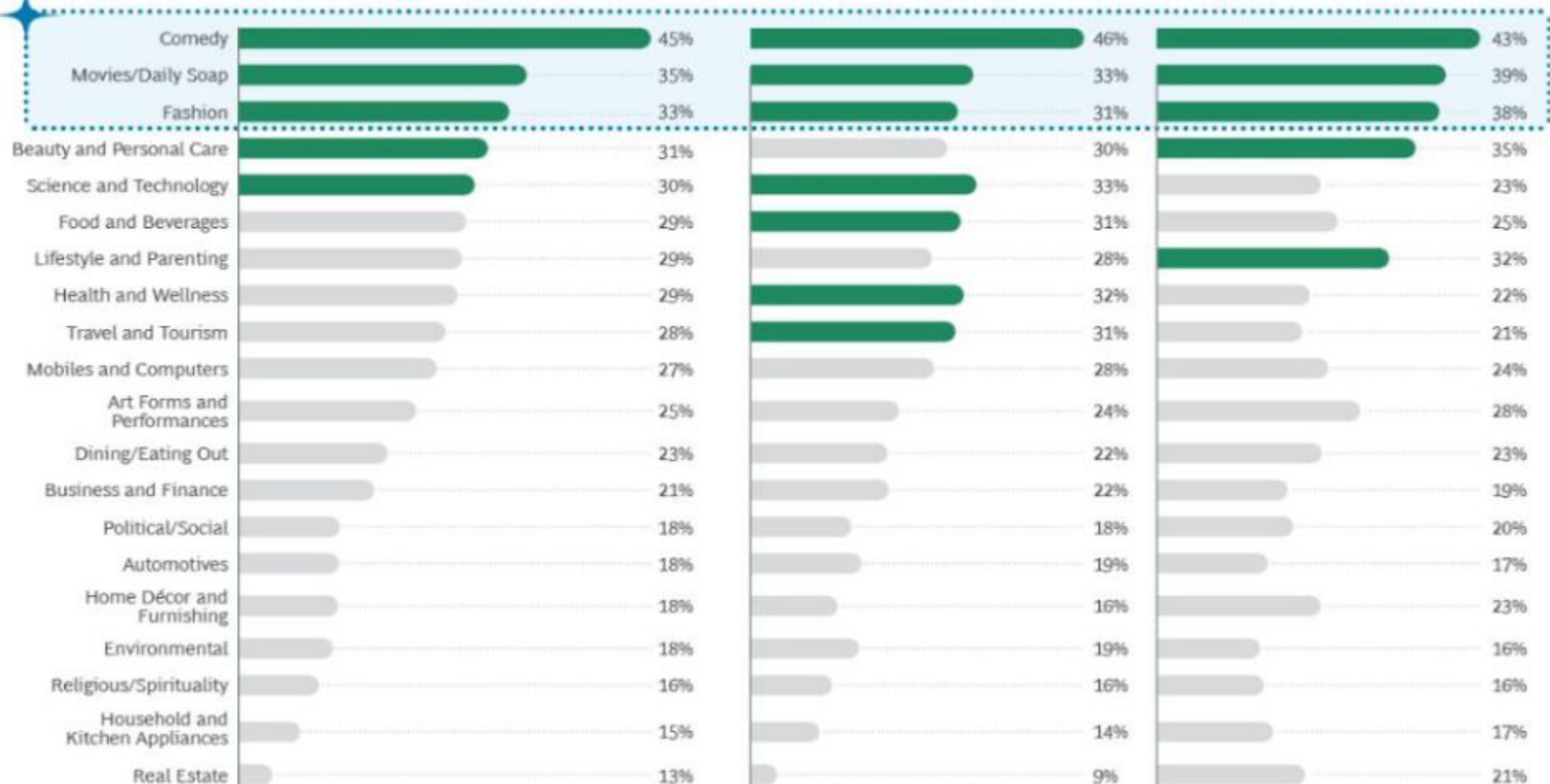
Top 5 areas of interest for creator content



**Metros
and Tier 1**



Tier 2 and 3

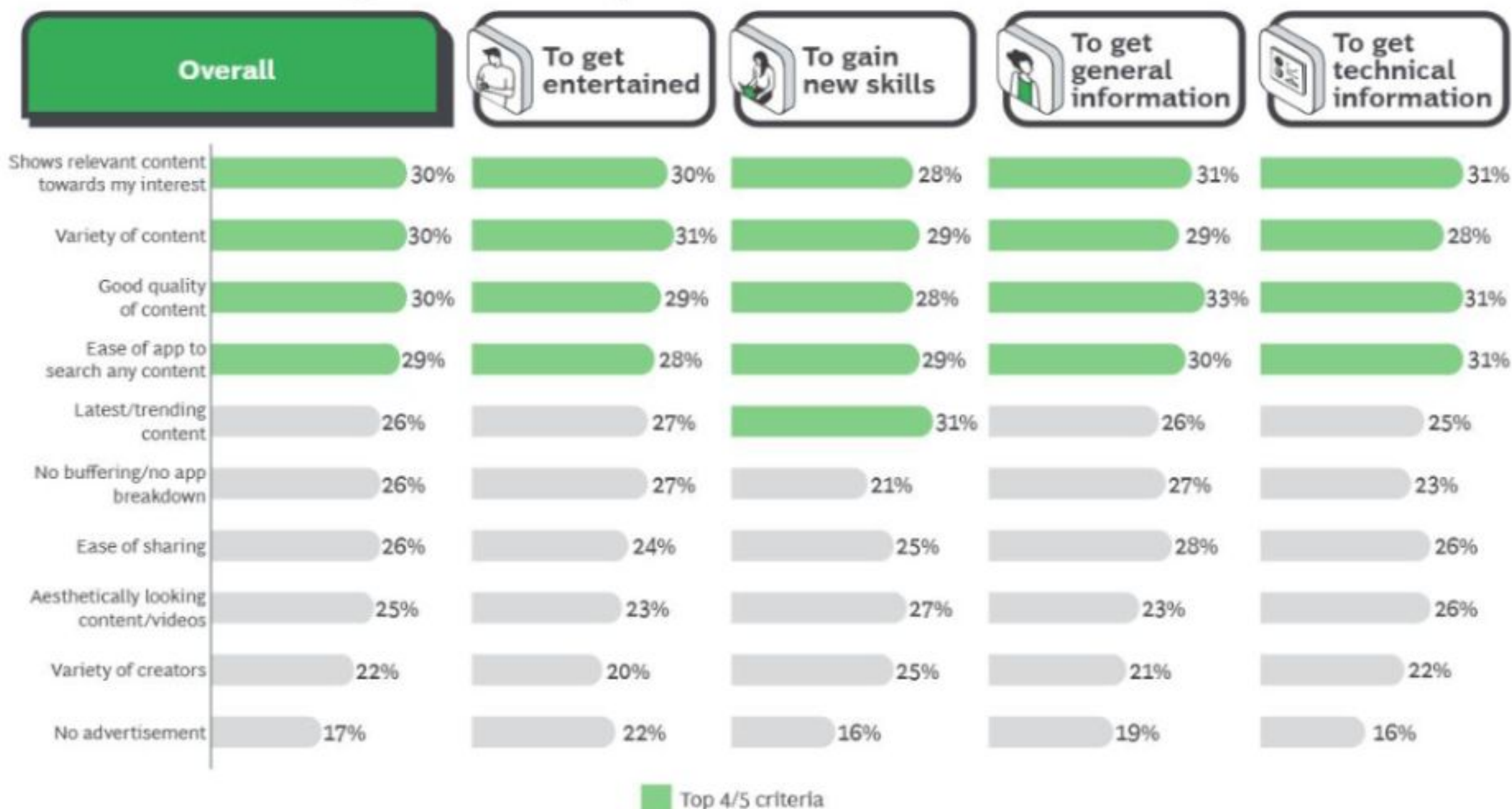


Source: BCG CCI Survey; BCG Analysis; Consumer survey conducted by BCG among daily SFV users (30 minutes each day); N=1976

While choosing platforms, users focus more on content quality, relevance, and variety rather than technical features

Key survey questions: Now thinking about instances when you want <criteria> from short-form videos, what all parameters are important to you for selecting which short-form video app/platform to choose? Please rank the top 5 reasons which are most important.

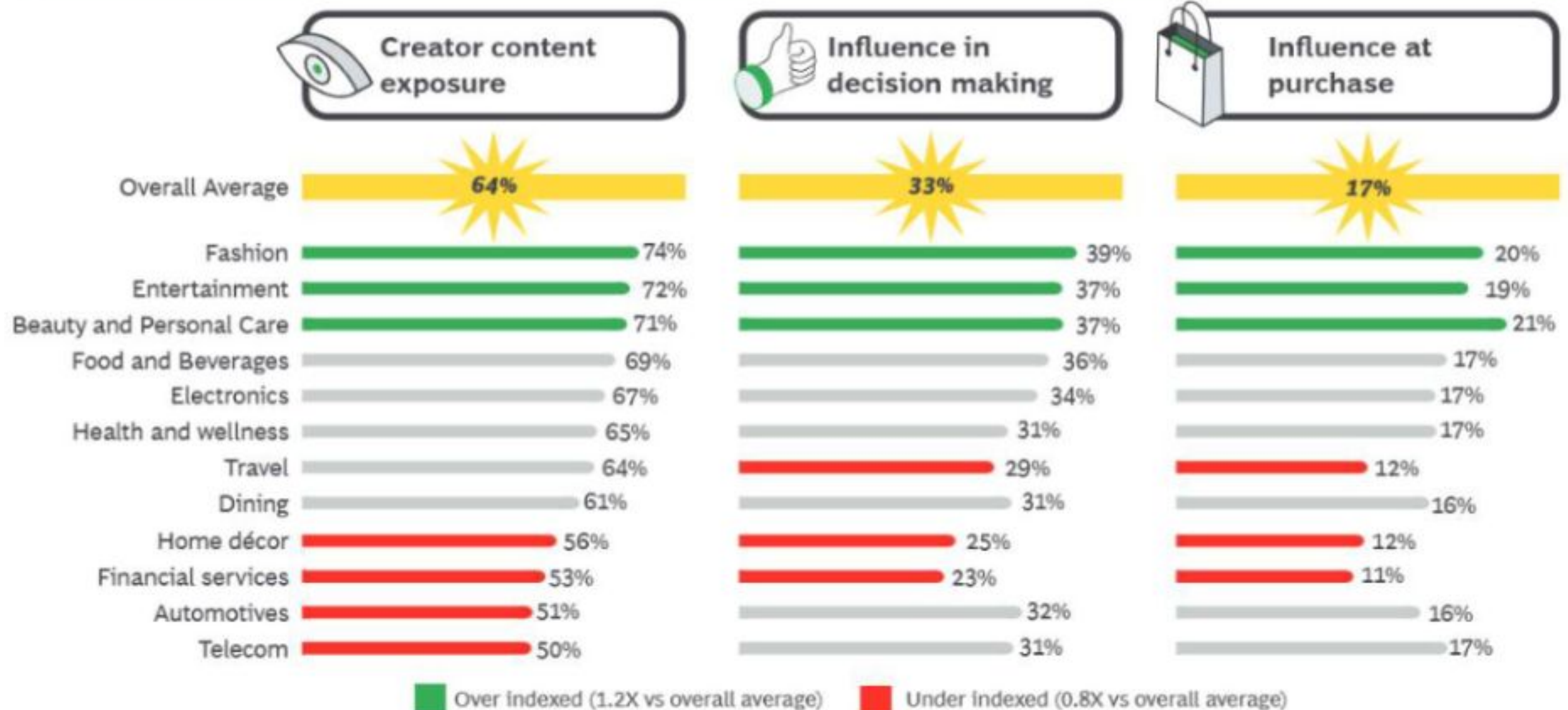
% of consumers ranking the criteria in top 3



Source: BCG CCI Survey; BCG Analysis; Consumer survey conducted by BCG among daily SFV users (30 minutes each day); N=1976

Lifestyle categories like fashion, entertainment, beauty and personal care lead in creator influence, others must build more trust to drive deeper consumer influence

Key survey questions: Category purchasers/intenders | Questions-SFV reach: Which of the below categories have you seen feature in short-form videos on platforms like Instagram Reels, Facebook Reels, TikTok, YouTube Shorts etc. in last 1 year? | Discovery - Did you get to know about a new product/service/brand or any new information about an existing product/service/brand from any recent SFV | Interest-c/made you curious to search more information about that product/service/brand | Primary influence - You said that you have bought the product/service/brand of <selected category name> which you saw in recent short-form videos. How much influence did the short-form video had on your final purchase decision?



Source: BCG CCI Survey; BCG Analysis; Consumer survey conducted by BCG among daily SFV users (30 minutes each day); N=1976

“Our platforms of ShareChat and Moj have 75% of users and 80% of creators from Tier 2 and Tier 3 cities. We contribute to diversifying the creator and consumer profile for brands, while empowering regional creativity in India. We have also pioneered new monetisation models such as microtransactions, which drive the majority of creator earnings on our platforms today.”

Manohar Singh Charan

Co-founder, Moj and ShareChat





10:10

Brand Speak



We talked to 60+ brands across industries to understand their views on the creator economy



Brands across industries, **ranging from fashion to automobile**, leverage creator economy in India today



70% of the brands are expecting to **increase** their creator budgets by **1.5-3x** over the next 2-3 years



Brands that do influencer marketing spend between **10-20% of their marketing budgets** on the creator economy today



Increasing consideration (~70%) and awareness (~40%) amongst consumers are the top 2 objectives for brands from influencer marketing



'Relatability' and 'content fit with target audience' are the most important characteristics brands look for when designing a creator-led campaign



Fake followership/engagement, lack of measurable ROI and impact on 'Brand reputation' are the top 3 concern areas cited by brands as concerns from the creator economy



Brands leverage influencers to drive 4 key objectives, shaped by their size, lifecycle, equity and position

4 key objectives pursued by brands through creators...



50%

Improving brand/
product awareness



70%

Increasing
consideration
within target group



40%

Increase brand
loyalty and trust



28%

Higher E-commerce/
D2C purchase

... defined by the unique position of brands on 4 attributes

Size of the brand

Larger brands focus on both short and long term objectives simultaneously

Product launch intensity

Brands with frequent launches (for example, mobile phones) focus more on awareness and buzz

Category share of brand

Category leaders focus on deeper, category defining objectives like habit formation vs challenger brands

Current brand equity

High equity brands look for deepening trust and loyalty amongst its user base; while low equity brands look for awareness



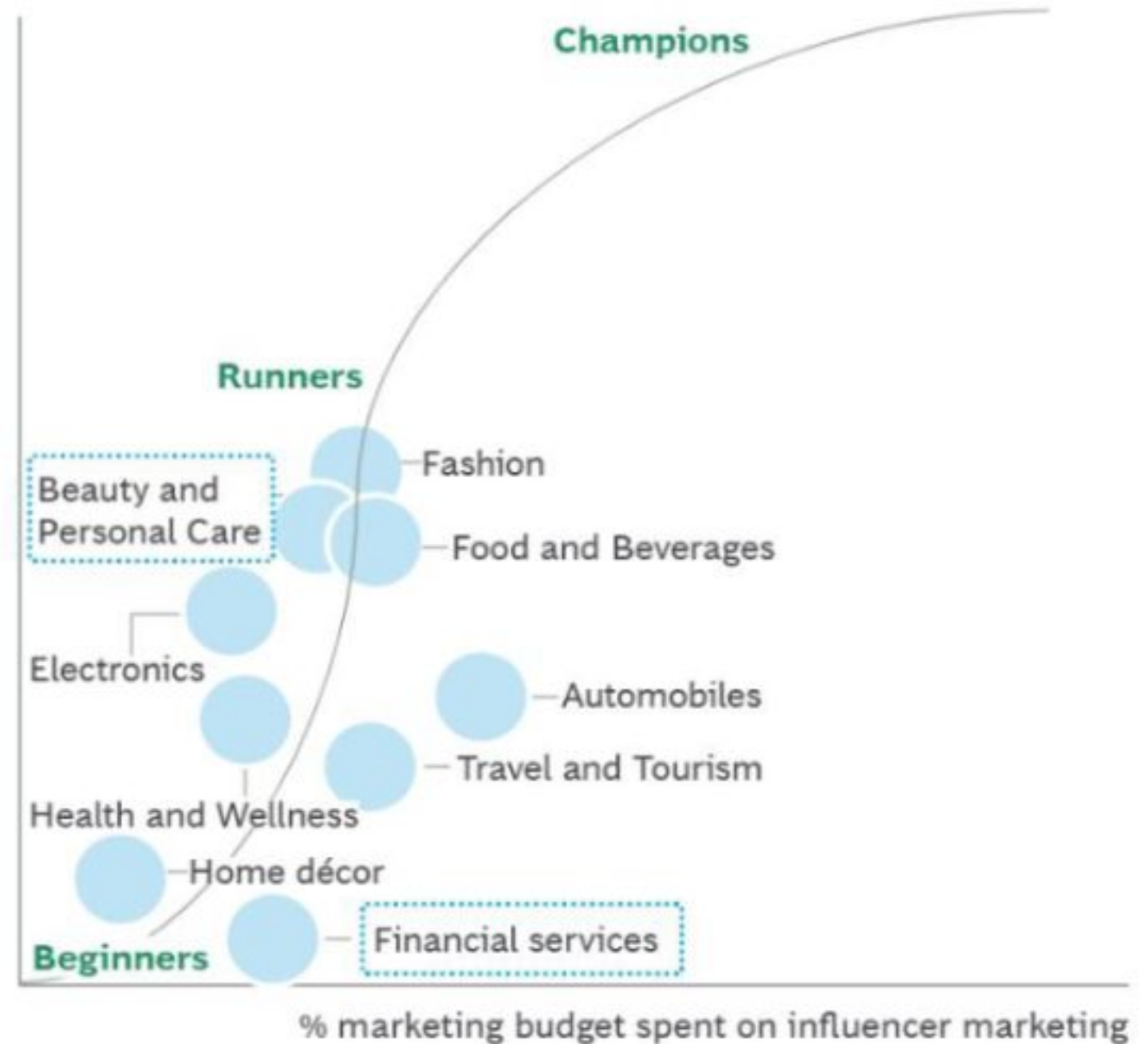
Source: BCG Analysis - Qualitative interviews with 60+ brands & Data Analysis

In India, Fashion, Beauty and Personal Care, and Food and Beverages relatively more mature in influencer engagement, while Home décor, and financial services remain in early stages of experimentation



Demonstrative

% consumers influenced



Detailed further on next page

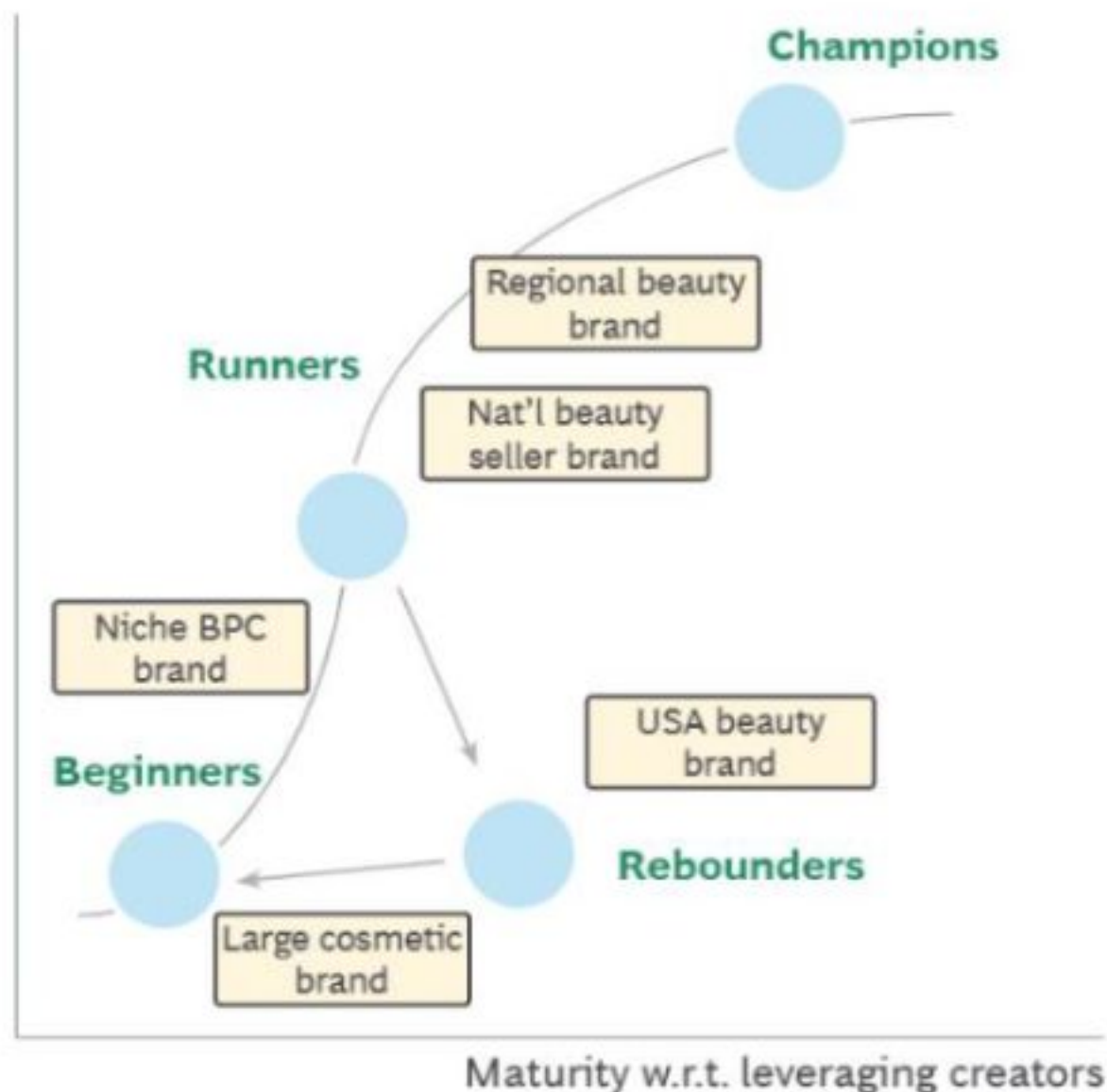
Source: BCG Analysis - Qualitative interviews with 60+ brands & Data Analysis

Across mature and emerging sectors, both brands and products within an industry are at different stages of creator maturity

Illustrative

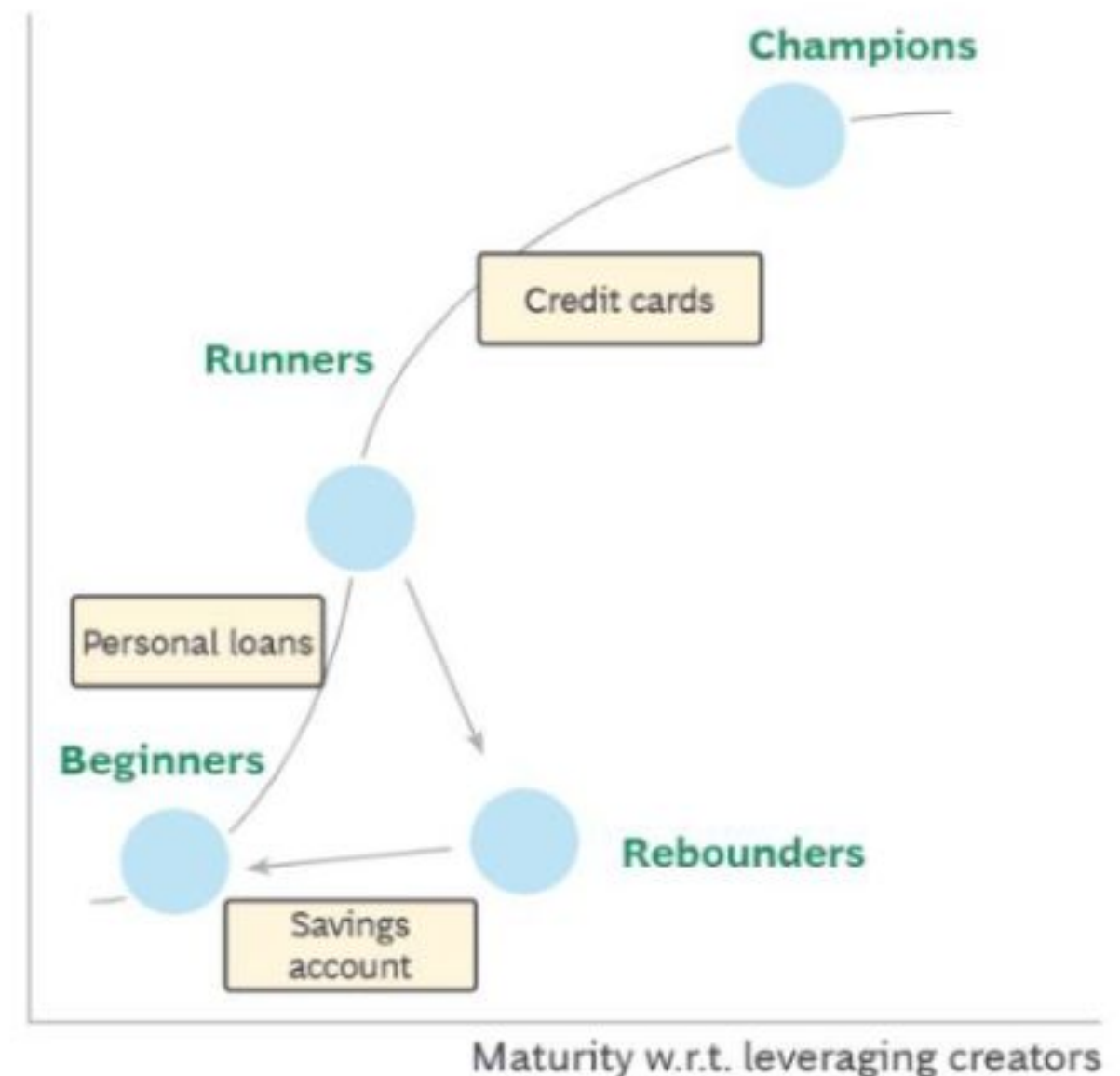
Though beauty and personal care is a relatively more mature segment, brands within it exist at all maturity levels

Business value



Despite being an emerging category, financial services has different products at different levels of relative maturity

Business value



Source: BCG Analysis - Qualitative interviews with 60+ brands & Data Analysis

Influencer credibility, ROI concerns, and brand reputation risk limiting scaled adoption



Fake followers

74%



Lack of measurable ROI

40%



Brand risk

38%



Target group misalignment

22%



Content genre misalignment

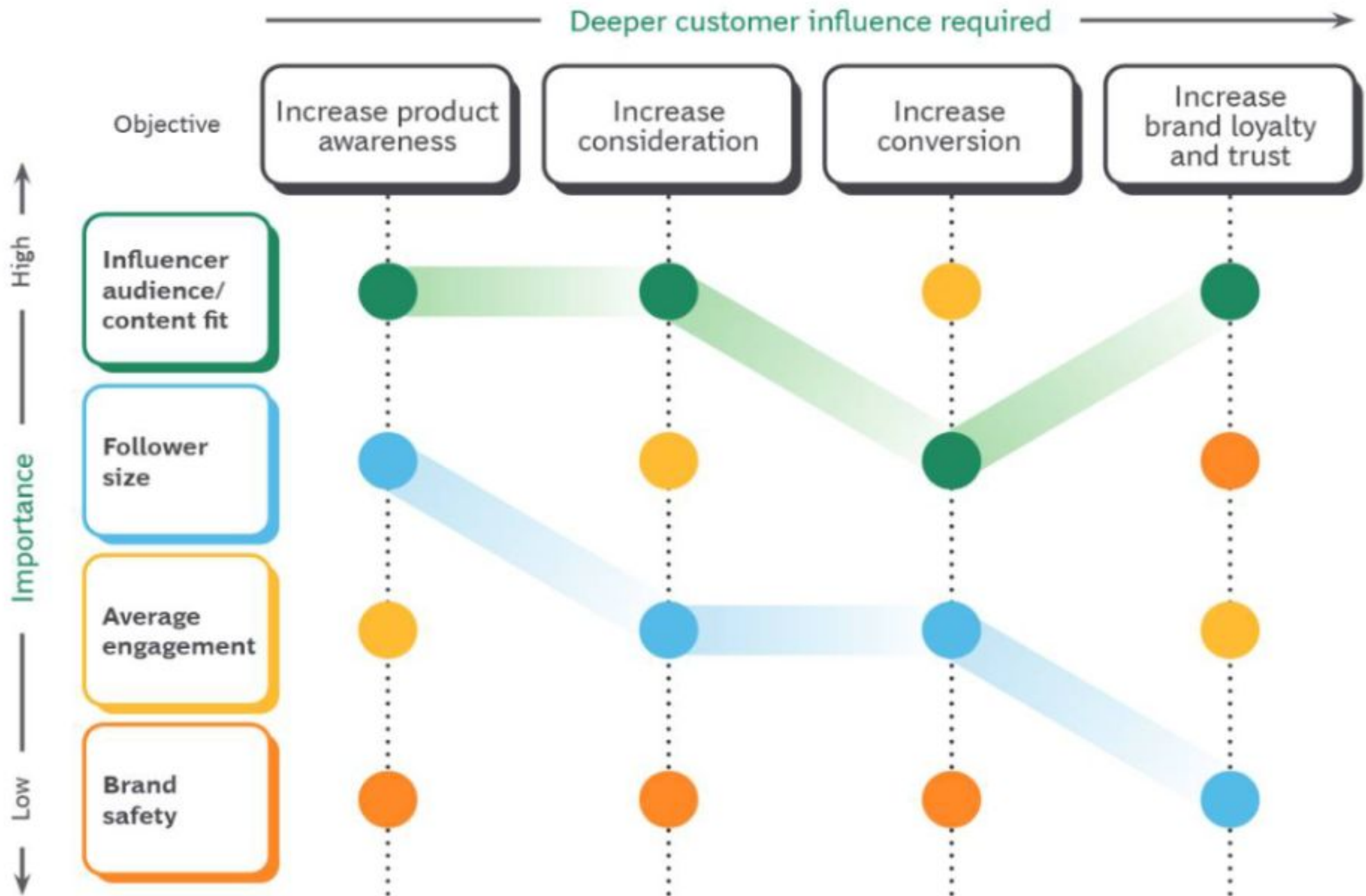
20%

Finding the right influencer, with the right scale of following, remains one of the biggest hurdles for brands to achieve basic maturity in leveraging the creator economy



Source: BCG Analysis - Qualitative interviews with 60+ brands & Data Analysis

As brands aim for deeper customer influence, influencer fit and target audience become more important than follower size



Source: BCG Analysis - Qualitative interviews with 60+ brands & Data Analysis

Brand leaders across industries are rethinking strategies to pave the way in the evolving creator economy ecosystem

Creators play multiple roles in our marketing strategies today — they're the trusted voice and word-of-mouth at scale, helping reduce uncertainty around products for consumers. They're also breaking taboos by bringing sensitive topics into mainstream conversations, defining points of consumption, and setting the trends.

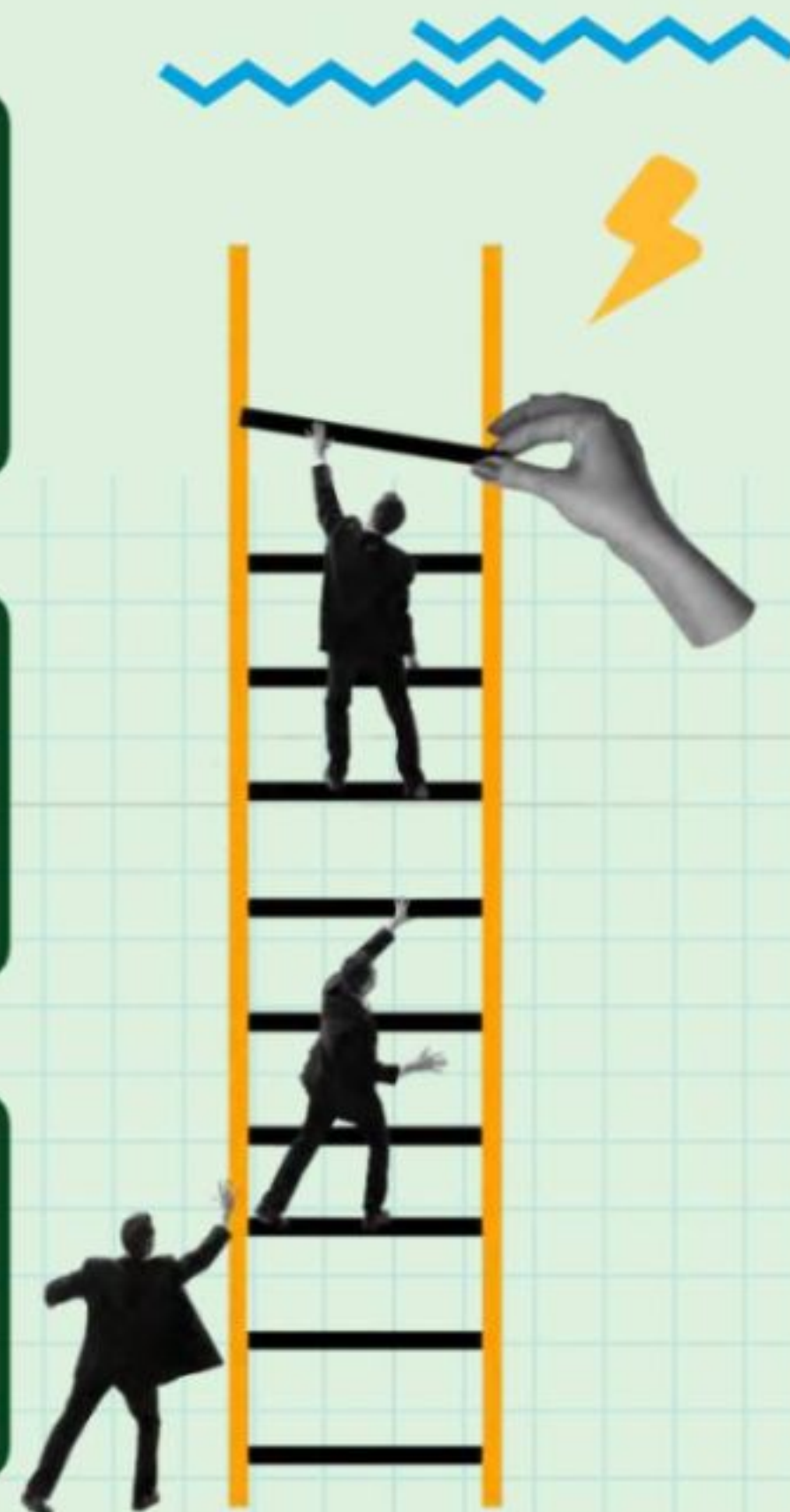
CMO at India's leading beauty and fashion platform

With growing focus on marketing efficiency, influencer marketing has become one of our fastest-growing channels — offering both salience and performance in a single channel. As we enter a phase of hyper influencer-led growth, the key will be sustaining authenticity and consumer's interest as content becomes more commercialised.

Marketing leader at leading cloud kitchen brand

We use nano and micro influencers for their authenticity and reliability — they act as an important channel for education and information dissemination to consumers for our retail products today.

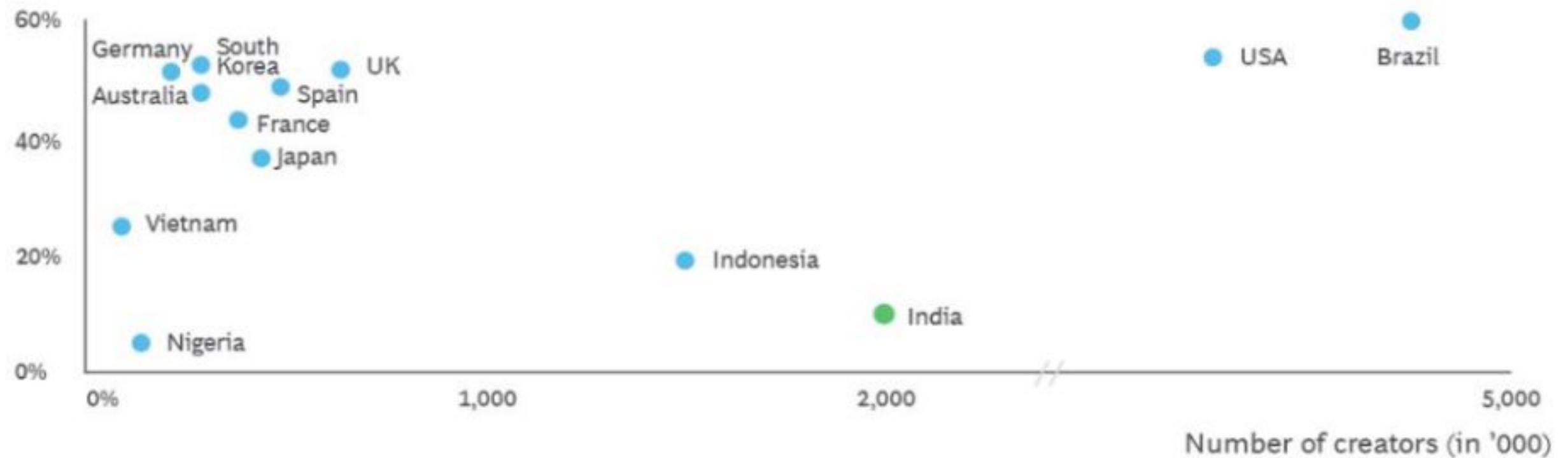
CMO at India's leading financial service provider





India's vast creator base presents a significant opportunity to enhance monetisation, following the path of more established markets

Monetisation rate



India has ~2-2.5 Mn influencers with >1k followers; ~50% are nano and micro influencers

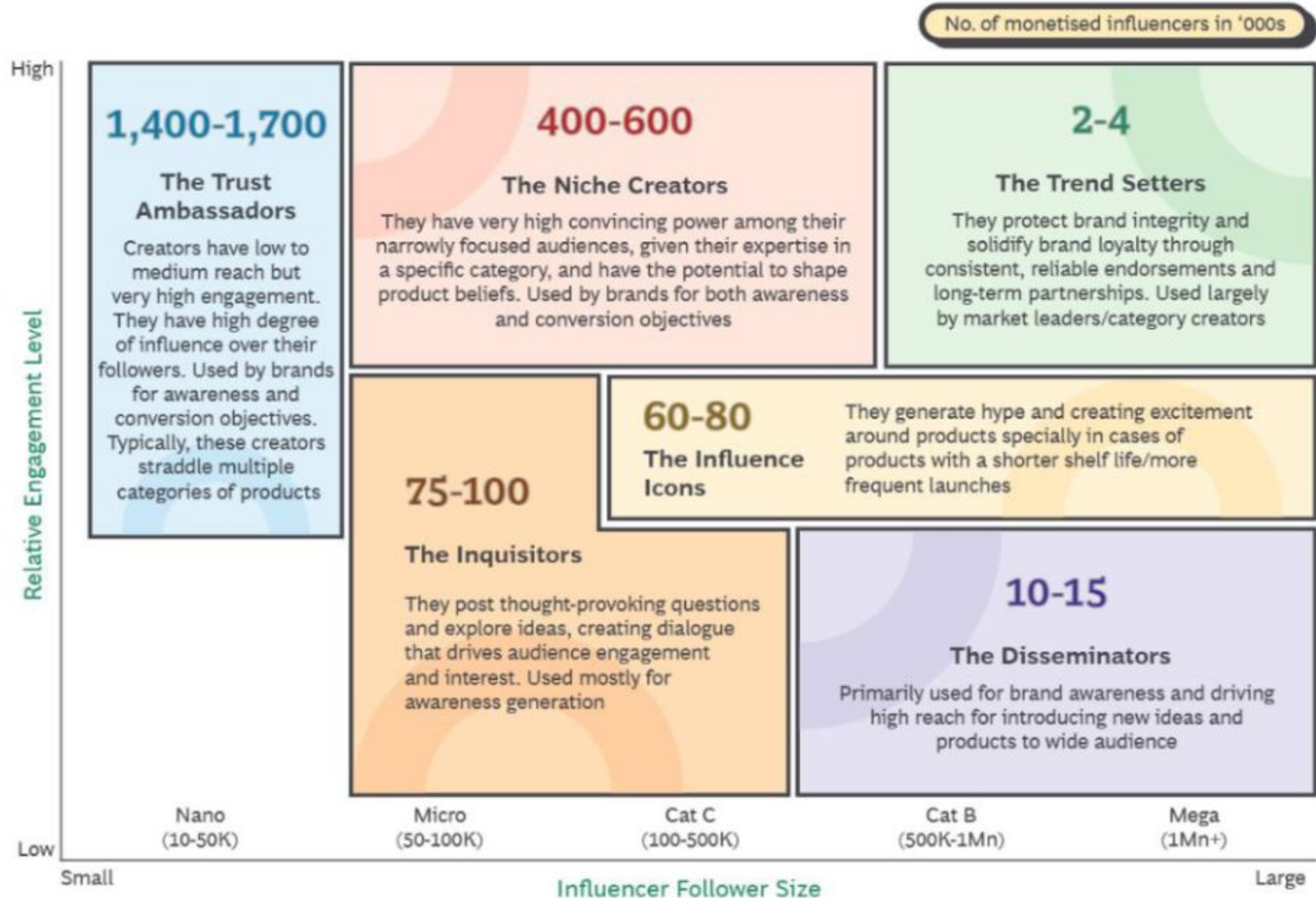


Out of which only 8-10% are able to effectively monetise their content



Long tail of influencers earn less than INR 18K per month

Monetised creators in India lie across 6 archetypes; majority have smaller follower bases but drive high engagement and brand impact



Source: BCG Analysis





Shifting the Mindset: Redefining Roles, Strategy and Value



As the creator economy in India matures, both brands and creators need to start thinking differently to unlock the next orbit



Shifting Gears

What changes in the life of brands shifting their spends to influencer marketing?

Enhancing Monetisation

Where will the next set of dollars come from for platforms and creators?



10:10

Shifting Gears - What Changes for Brands?



Brands need to revisit their optimal marketing mix and realign themselves to newer ways of working



Traditional
(TV, print, OOH)
marketing



Digital
marketing



Influencer
marketing

Implication for
Brands

Content	Shelf life of content	Highest (3 month+)	Moderate (1-2 months)	Low (<1 month)
	Planning and execution	Long planning and production cycle	Quick launches, real time optimisation	Agile, with continuous monitoring
	Content creation	High production – polished ads	Data-driven, platform optimised content	Co-created content with influencers
	Control of content	High control over messaging	Controlled but dependent on platform	Least control, more influencer autonomy
Targeting and ROI	Audience targeting	Mass market	Micro market, persona based	Dependent on influencer following
	Channel/budget fragmentation	High concentration campaign	High fragmentation (upto segment of one)	Variable fragmentation depending on objective
	Measurement	Broad metric (TRP, reach)	Detailed metrics (CTR, conversions)	Engagement rates, views, clicks etc.
Regulations		Well established standards	Evolving with focus on data privacy	Evolving with focus on disclosures
Capabilities		Media/agency management	Platform related expertise	Influencer community understanding and expertise; agent management



Need to churn content faster than ever



Need real-time planning agility



Balanced brand risk with creative freedom



Right targeting strategy with a portfolio of creators



Internal testing of outcomes needed



Self regulation to protect consumers



Need specialised teams with ecosystem understanding

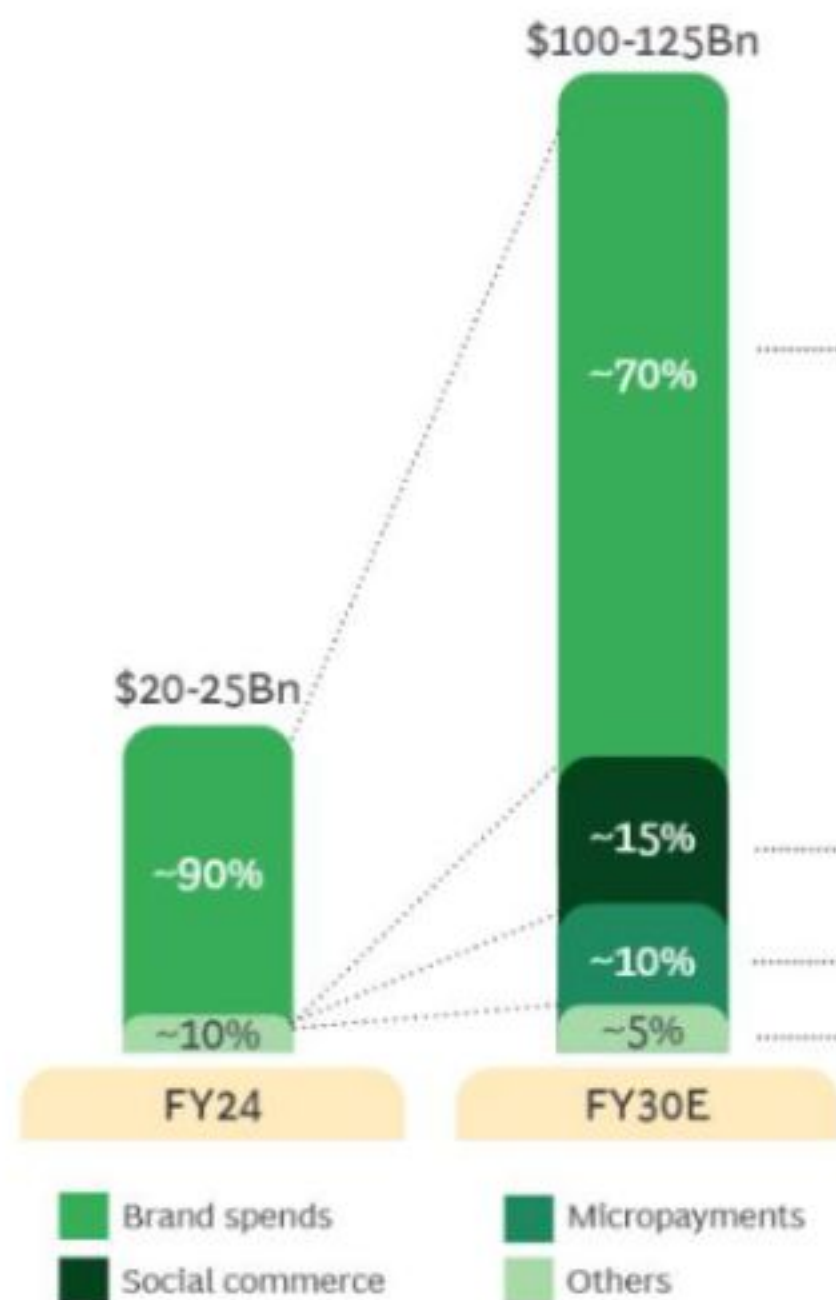
10:10

Enhancing Monetisation

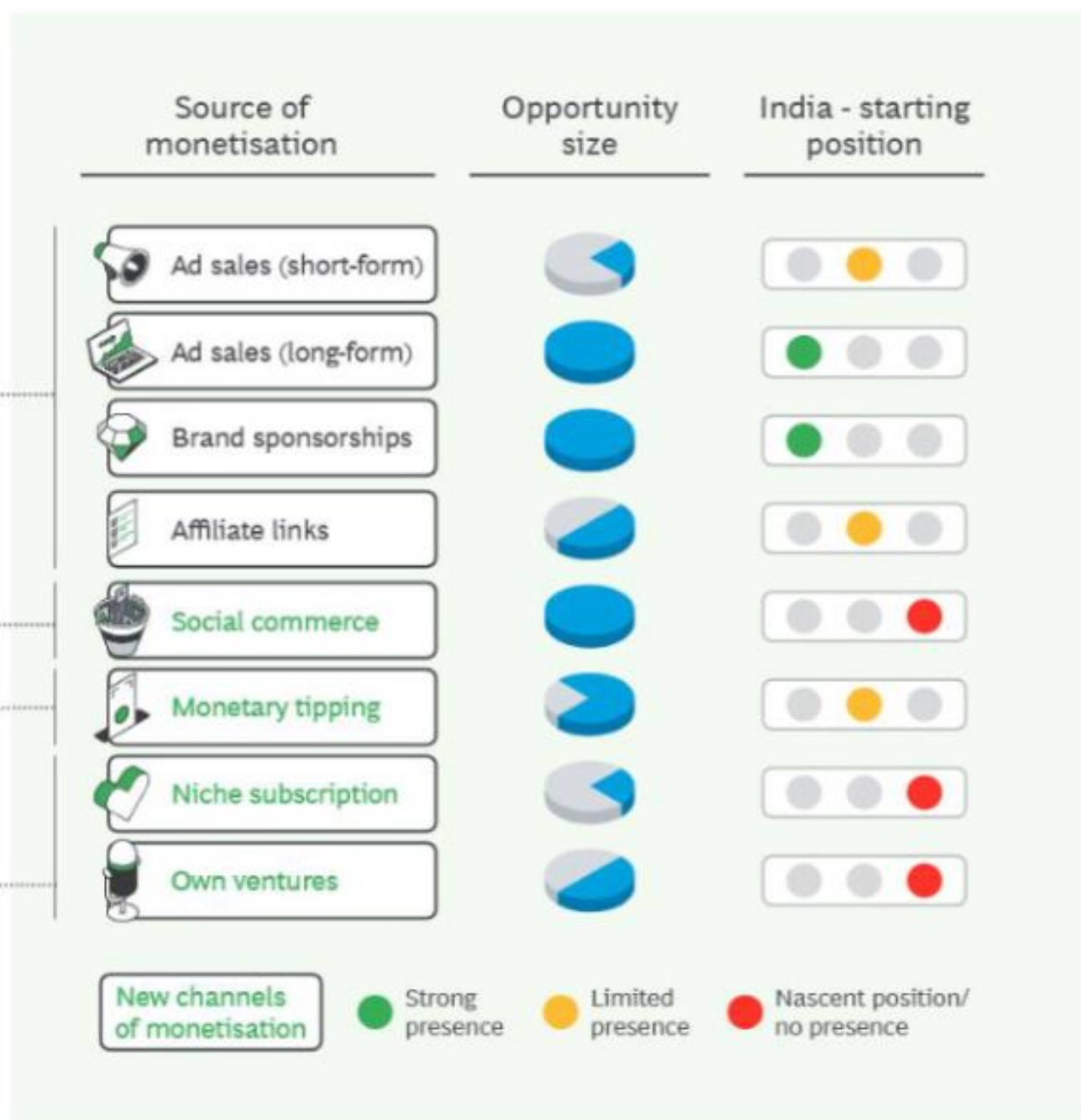


With growing user time on creator-driven platforms, India must expand beyond brand funded models to commerce-led monetisation

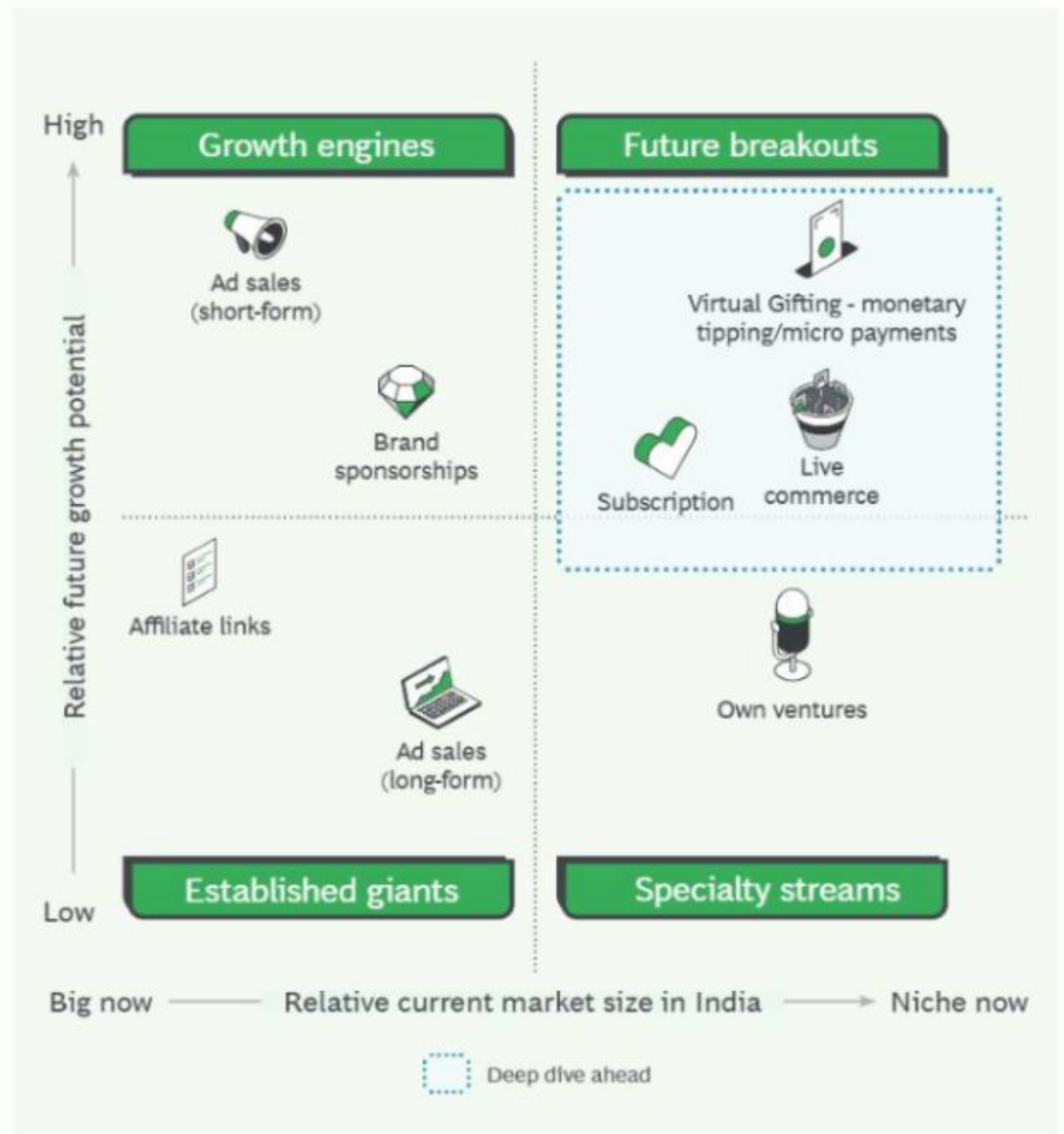
% Spend by monetisation model



Source: BCG Qualitative Interviews and Analysis



Future growth in India's creator economy hinges on high-potential yet under-penetrated models of virtual gifting, subscriptions and live commerce



Virtual Gifting | Regional platforms have seen some success with a strong Tier 2 and Tier 3 base; further scale-up looks promising



Case Study Spotlight: China's \$5Bn Virtual Gifting Scale-up



- ✦ Virtual gifting widely adopted by all popular live streaming platforms
- ✦ With >750Mn monthly active users for live streaming, platforms like... and Huya have relied on this form for majority of their revenues (60%+)
- ✦ Usage for virtual gifting is majorly driven by audience in tier 2+ towns
 - For example, ~80% of Kuaishou's 350Mn+ daily active users come from tier 2+ cities



Regional Indian platforms have carved a niche in virtual gifting within live streams

- ✦ Virtual gifting in live streaming allows viewers to send digital items to hosts during broadcasts
- ✦ Users purchase in app currency which can be used to buy gifts and participate during livestream
- ✦ While all popular apps in India offer virtual gifting, regional platforms with a strong base in tier 2 and tier 3 towns have seen high rates of adoption
- ✦ Adoption and engagement is higher in verticals like entertainment (singing, comedy, gaming), spirituality and self help (motivational, astrology)
- ✦ Creators host their shows live on platforms where audiences participate through virtual gifting or through microtransactions between INR 10-100.

Implication in Indian context

For Platforms

Gamified tipping has more psychological acceptance compared to cash subscriptions

Rising demand for regional content creates a strong opportunity for platforms to build niche, loyal communities

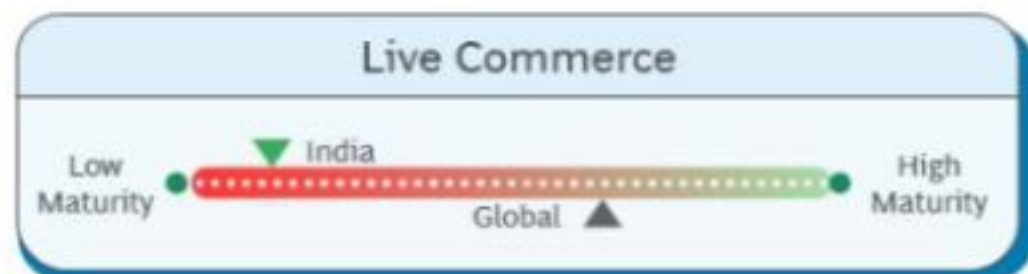
Lower commissions from platforms can further uptake

For Creators

Lower tips with large communities can unlock monetisation for creators

Creators can build strong early traction, but scaling requires expanding formats or tapping broader audiences

Live Commerce | At early stages of adoption in India — Platforms can invest to further drive sales volume



Live commerce in India still in early stages, but has been steadily growing since 2020

- ✧ Live commerce is a form of online shopping that combines live video streaming with E-commerce
- ✧ Platforms allow viewers to interact with hosts or influencers in real-time while they showcase and promote products
- ✧ Live commerce is at a very nascent stage in India, currently being tested by select players, for example, Amazon live, Flipkart, Myntra's M-Live

Case Study Spotlight: China's ~ \$700Bn Live Commerce Boom



- ✧ Live commerce in China is driven by **two key groups**:
 - Social media platforms with E-commerce - Douyin, KuaiShou, Xiaohongshu
 - E-commerce platforms with social functions - Taobao, JD.com, Pinduoduo
- ✧ These platforms leverage **user generated content and innovative engagement models** like group purchase discounts to gamify engagement and drive sales

Implication in Indian context

For Platforms

Social media companies, while having user base, will need to invest in infrastructure to boost volumes

Platforms offering complete ecosystem under one roof will attract more users and creator for a seamless experience

For Creators

With rapidly growing social media users and E-commerce purchasers, Indian creators have key precursors that can fuel success of live commerce

Creators can drive commerce by blending entertainment with engagement through gamified, social content formats

Subscriptions | Under-indexed in India due to price sensitivity, free alternatives and an unclear value differentiation; however huge potential to grow through digital-first users



Case Study Spotlight: Rise of Subscription Models in the USA



- ✦ Emergence of platforms designed specifically for direct monetisation (Patreon, Substack) has driven influencers towards subscription-led models
- ✦ Estimated subscription payout has exceeded **\$4Bn** across platforms in the USA
- ✦ ~20% of US users engaging with creators through purchased subscriptions or exclusive content



Subscription presents a potentially sustainable monetisation model for influencers

- ✦ Subscription monetisation model allows influencers to charge their followers a recurring fee to access exclusive content
- ✦ The content provided through subscriptions is typically exclusive and includes:
 - Behind-the-scenes access
 - Exclusive and personalised content
 - Premium services like advice or mentorship
 - Ad-free content
- ✦ While platforms like YouTube and Instagram offer subscriptions, uptake has been very low in India

Implication in Indian context

For Platforms

Freemium models have seen traction, setting stage for subscription-led content

Indian audiences are value-conscious, showing preference for free or ad-supported models

For Creators

Young India is rising and Gen Z is much more likely to purchase directly from influencers

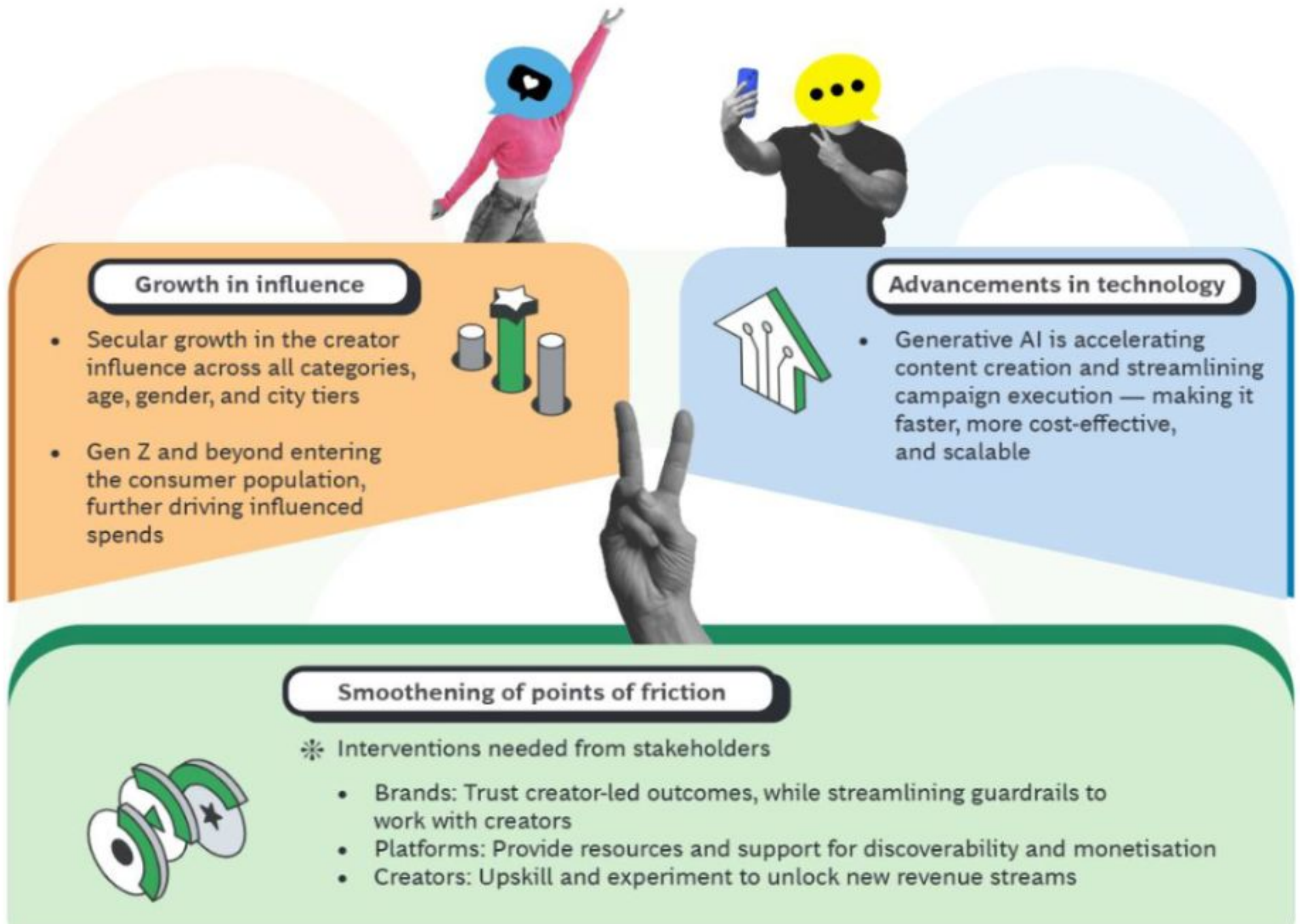
Creators will need to invest in high quality content to drive value to users from subscriptions



The Road Ahead: Accelerating Growth for Creator Economy



3 Key movements to a future \$1Tn creator-influenced economy in India



Glossary

Digital Economy	The segment of the economy driven by digital technologies, including online platforms, digital services, and content-based commerce models
Creator Economy	Ecosystem involving creators, platforms, brands, and third-party intermediaries who collaborate and generate revenue through content-driven models such as advertising, sponsorships, subscriptions, commerce, etc.
Creator	An individual who makes content like videos, posts or streams and engages an audience primarily through digital mediums. In this report, creator refers to monetised creators with over 1,000 followers
Platform	A digital service or application — like YouTube, Instagram, or Moj — that enables content creation, distribution, engagement, and monetisation
Advertisers	Brands or businesses that promote their products or services through paid placements across traditional and digital platforms
Target Group	A defined audience segment that a brand or campaign aims to reach, often based on factors like age, location, interests, gender or others
Content	Any form of media — text, video, image, or audio — produced and distributed digitally to inform, entertain, or engage an audience
Short-form Video	Video content typically lasting between 15 seconds and 2 minutes, optimised for mobile-first platforms like Instagram, YouTube, etc.
Shelf life of Content	The duration for which content continues to generate views, engagement, or relevance after it is published
Product Awareness	The degree to which consumers are familiar with a product, often driven by exposure through creator content or digital marketing



Glossary

Exposure

The extent to which consumers view or encounter creator content across platforms; a key metric for measuring content visibility and audience reach

Influence

Impact creator content has on shaping consumer preferences, or behaviours — leading to product interest, brand consideration, or purchase decisions

Consideration

The stage in the sales funnel where potential customers, already aware of a product or service, actively evaluate and compare it against alternatives to decide whether it meets their needs or preferences

Conversion

A measurable action — such as a purchase, registration, or inquiry — taken by a consumer following interaction with content or ads

Reach and Ad Share

Reach refers to number of unique users exposed to content or ads; ad share is the percentage of a brand's ad visibility relative to competitors

Monetisation

Process by which creators generate income from their content, including ad revenue, brand deals, subscriptions, and direct product sales, etc.

Ad-sales

Revenue from ads placed in digital videos, including pre-rolls, native integrations, and platform-managed placements across content

Brand Sponsorships

Partnerships between creators and brands involving integrated/branded content, including product placements, reviews, and campaign collaborations

Brand Equity

The value of a brand as perceived by consumers, shaped by trust, recognition, and consistent brand experience

Brand Lifecycle

The progression of a brand through phases such as launch, growth, maturity, and decline — each influencing marketing and creator strategy



Authors



Nimisha Jain

Managing Director
and Senior Partner
Jain.Nimisha@BCG.com

Managing Director and Senior Partner in the New Delhi office of The Boston Consulting Group and leads the Marketing, Sales and Pricing practice in Asia Pacific



Vipin Gupta

Managing Director
and Partner
Gupta.Vipin@BCG.com

Managing Director and Partner in the New Delhi office of The Boston Consulting Group and leads BCG's Media & Entertainment practice in India



Shaveen Garg

Managing Director
and Partner
Garg.Shaveen@BCG.com

Managing Director and Partner in the Delhi office of The Boston Consulting Group and is core member of Media practice



Payal Mehta

Partner
Mehta.Payal@BCG.com

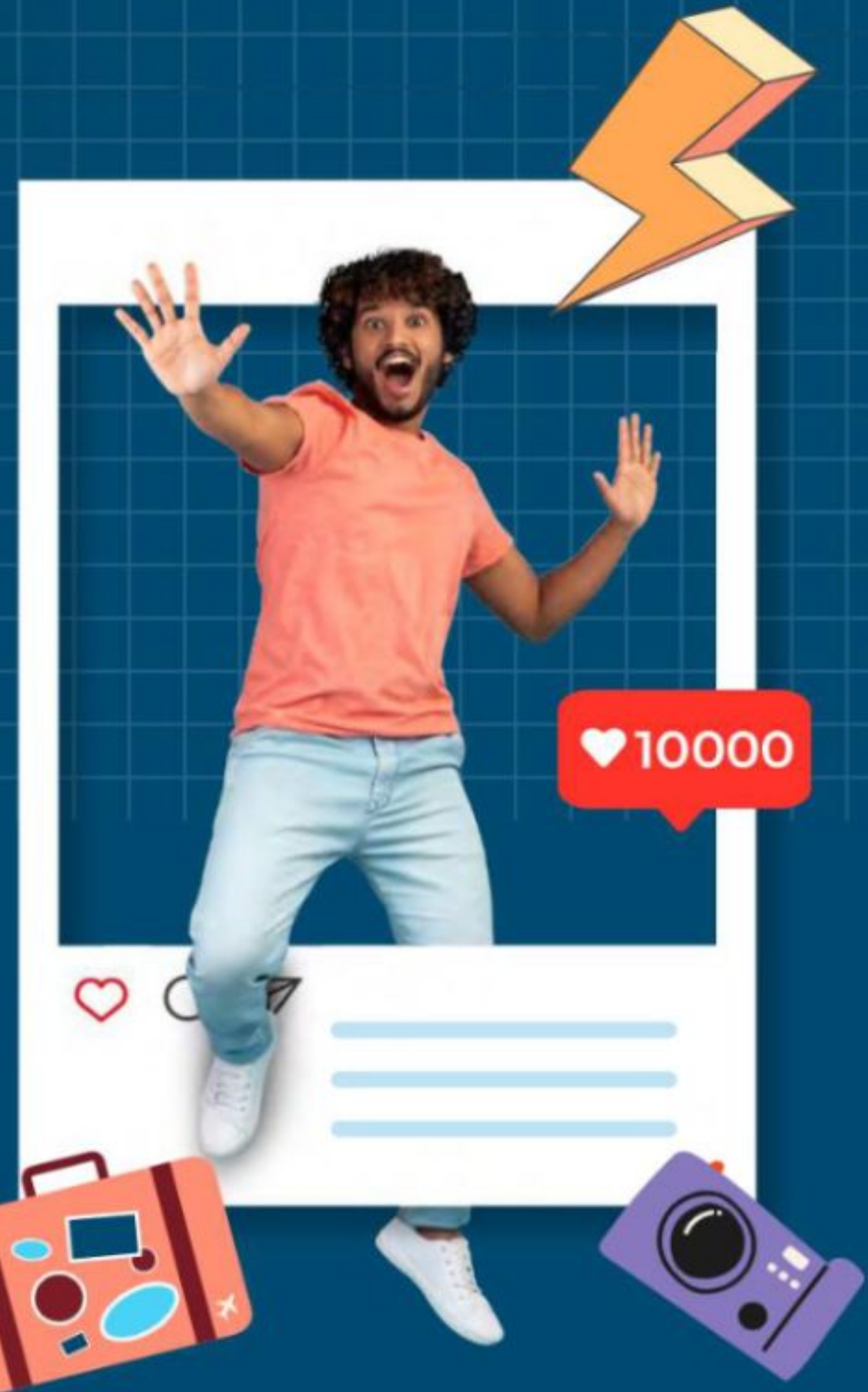
Partner in the Mumbai office of The Boston Consulting Group and is a core member of Media practice



Acknowledgements

The authors would like to thank **Aman Agarwal, Shivam Jhunjunwala, Rahul Desai, Tarun Verma, Riya Srivastava** and **Vidhi Aggarwal** for their assistance in writing this report.

A special thanks to **Jasmin Pithawala, Nopur N** for coordinating the marketing efforts, and **Saroj Singh, Sujatha Moraes, Subhradeep Basu, Vijay Katireshan, Abbasali Asamdi, Seshachalam Marella, Saanchi Chatwal** and **Vinay Pathak** for their contribution toward design and production of the report.





LIKE • SHARE • SUBSCRIBE

LIKE • SHARE • SUBSCRIBE

LIKE • SHARE • SUBSCRIBE

LIKE • SHARE • SUBSCRIBE



LIKE • SHARE • SUBSCRIBE

LIKE • SHARE • SUBSCRIBE



BCG

